

JULY 1, 2020

JUNE 30, 2021

# OAS REPORT

*Our Heroes Our Staff*



Horizon House

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*Substance Use Disorders  
Service Accomplishments*

## Shelter Plus Care VI, VII, VIII:

Horizon House's Shelter Plus Care (SPC) program assists individuals and families who have a history of substance abuse and homelessness in obtaining and succeeding in permanent housing. In partnership with Columbus Property Management, a member of the Mission First Housing Group, SPC currently oversees 91 units of scattered-site housing located throughout Philadelphia. This fiscal period, July 1, 2020 – June 30, 2021, the three SPC programs maintained a 96 percent occupancy rate and 95 individuals were serviced by SPC. This is a small increase from the last fiscal year. This increase is a testament to the tenacity and fortitude of the SPC staff, participants, program applicants and their supports. This period, we received 18 housing referrals; eight applicants refused housing or walked away from their current housing, leaving no contact information. However, we were able to house five families and five individuals during the height of the pandemic. During this fiscal period, there were five discharges from the program; one participant relocated to another state to be closer to family members. She relocated and became a market-value renter. Three participants succumbed to their opioid addiction and their addiction prevented them from continuing to participate in their housing. One participant died from a non COVID-19 health condition.

During this period, SPC participants and staff continued to combat the devastating effects of the opioid epidemic and the COVID-19 pandemic. However, with our participants' resilience, their commitment to their recovery management and determination to succeed, many were able to quickly return to work. During this period, 10 participants were employed, many in the Food Services and Human and Healthcare Services industries. Two were employed in human services organizations, located throughout Philadelphia. However, during this period, some were not so fortunate. Many experienced job loss, reduction in hours or had to resign, resulting in additional stressors.

Philadelphia's opioid crisis continues to negatively affect our participants. The housing community is negatively affected economically with the loss of jobs, socially with the loss of relationships and physically with the impact of disease on the body and spirit. This year, there was also an increase in the incarceration of participants, many on new criminal charges, while some committed parole violations. This period, many participants voluntarily returned to inpatient hospitalization to overcome their addiction to opiates. Three participants during this period, while struggling with their addiction, left their support programs, and walked away from this program and housing. We continue to utilize the training and proper application of Naloxone. Our weekly Living in Recovery support group is a resource for all participants who may be having difficulty positively managing their recovery.

As the effects of the COVID-19 pandemic continued to immobilize the nation and world, two participants were remotely attending college and, in May 2021, graduated with their degrees from Temple and Strayer Universities, respectively.

During this period, case managers continued to provide services remotely and creatively. We conducted our monthly meeting and Living in Recovery meetings utilizing Zoom with participants who had access to the computer or phone. Many of our participants continue to utilize Zoom as a means of communication, attending NA meetings and meeting with their physical and mental health providers. Acknowledging that many participants did not have access to computers or updated cell phones, we continued to contact participants twice weekly via the phone and mail. During all contacts, we continued to reiterate the importance of obtaining accurate COVID-19 information and discussed current and accurate vaccination information. COVID-19 does not discriminate and has affected staff and participants' families and friends. During this period, three participants and one case manager tested positive for COVID-19. Two of the participants were hospitalized, one was in the ICU for several days and one was quarantined in his home. The staff person was quarantined at home, with her family. We have delivered fresh fruit and vegetables, PPE supplies, transportation cards, holiday gifts and COVID-19 health packages to participants, who were home recuperating from the COVID-19 infection.

When the COVID-19 pandemic was first discovered, SPC participants, as with the rest of society, were nervous, afraid and panicky. The SPC staff quickly educated themselves and the participants, reassuring them they would be able to survive. Utilizing motivational interviewing and maintaining remote communication, providing resources and information, participants were able to become calm and trusting.

Horizon House is a nonprofit organization, affiliated with the Center for Mental Health Policy Services Research (CMHPSR) and the Department of Psychiatry at the University of Pennsylvania, and is a constituent of the United Way of Southeastern PA (donor option #00067). Horizon House is a registered 501 (c)(3) charitable organization. A copy of the official registration and financial information can be obtained from the PA Department of State by calling 800-732-0999. Registration does not imply endorsement. Horizon House provides social, vocational, residential and employment opportunities without regard to race, ethnicity, color, sex, sexual orientation, gender identity, religion, national origin, ancestry, disability, marital status, age, source of income, familial status, or domestic or sexual violence victim status.

## Susquehanna Park I & II:

Now in its 13th year, Horizon House's Susquehanna Park I (SP I) is a 3.5 highest residential treatment program specifically designed to treat adult men recovering from substance use disorders, mental health disorders and struggling with chronic homelessness. Our Susquehanna Park II (SP II) program is a 3.1 halfway house that serves as a "step down" for those men who have successfully completed a 3.5 level of care and is designed to help our participants strengthen their recovery while establishing healthy living skills as they prepare for independent living. Both programs fall under the umbrella of Philadelphia chronically homeless addictions treatment programs, now known collectively as the Journey of Hope. SP I and II programs operate in the same location.

During the FY of July 2020 through June 2021 covered by this report, a total of 61 participants were served by SP I and II. We continue to see an increase in admissions and repeat re-admissions related to the opioid crisis. However; more than 55 percent of those participants remained in the program until they transitioned to a more appropriate level of care or applied for and received referrals to permanent supportive housing in conjunction with the Office of Homeless Services. Throughout this past year, we have also seen an increase of admissions of individuals whose mental health had become progressively worse. We have been successful in helping over 50 percent of the individuals admitted become stabilized (through a combination of medication and therapy), refocused on their goals and able to begin to obtain a healthy lifestyle.

As we all have experienced a trying year throughout the Pandemic, Susquehanna Park I and II were able to maintain a 100 percent COVID-free environment throughout the pandemic, with none of our participants contracting COVID. In April and May 2021, Susquehanna Park I and II hosted a two-part vaccination clinic vaccinating over 25 participants, staff, and partnering community neighbors, providing the Moderna, Pfizer, and Johnson and Johnson vaccinations.

Susquehanna Park I and II accept referrals from street outreach teams, Horizon House's Navigation Center, the shelter system, Crisis Response Centers and other sources. Susquehanna Park is more than a traditional D&A non-hospital inpatient treatment program; it is a modified therapeutic community that emphasizes long-term planning, establishing support networks and instilling coping skills to maintain lifelong recovery. Staff and participants regularly take part in wellness, recreational, educational, vocational, spiritual and service-oriented activities, such as softball games, basketball games, fundraisers, the Annual Recovery Walk, presentations to diverse audiences, community service, homeless outreach initiatives and so much more.

## Horizon House Staff Psychiatrists July 1, 2020 - June 30, 2021

Medical Director: Vacant  
Neal Brandoff: Philadelphia New Keys, CORE, Journey Home  
Harold Cottman: Philadelphia Welcome Home, Home First  
Andrea Bowen: Philadelphia PEACE  
Leon Cushenberry: Philadelphia ICCM  
Russell Foo: Philadelphia ACT I Team  
Paresh Pandya: Philadelphia Outpatient, TCM, Susquehanna Park (Journey of Hope)  
Jasmine Sawhne: Philadelphia PEACE, Outpatient; Delaware State ICM  
Rachel Talley: Philadelphia Outpatient, TCM, Journey Home  
Yekaterina Tatarchuk: (PT) Philadelphia Wellness Alliance, RTFA Programs

Holly Valerio: (PT) Philadelphia Outpatient Services  
Thomas Armistead: Delaware County, PACT  
Sheri Hollander: Delaware County ACT  
Tracy Collins, Montgomery County ACT  
Adam Reish, CRNP: (PT) Montgomery County ACT and Residential  
Dung Tran: Lehigh County ACT  
Richard Solga (CRNP): (PT) Lehigh County, Robbins Bower CRP  
David Yunis: Delaware State ACT Alliance  
Rabia Qazi: Delaware State ACT Vision  
Chandraka Kathiravan: Delaware State ACT Navigator  
Heather Kennedy: Delaware State ACT Hope  
Karen Kovacic: (PT) Delaware State ACT Navigator  
Claudia Scott, CRNP: (PT) Delaware State ICM

## Horizon House Board of Directors

John F. Hunt, Esquire Chairman  
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Joseph Metzinger  
Michael Brody  
Kevin Hart

# Financials

Year Ended June 30, 2019 and June 30, 2018

## REVENUE

### Without donor restrictions

#### Support and Revenue

	JUNE 30, 2019	JUNE 30, 2018
Program Revenue	80,774,010	78,074,552
Grants and Contributions	2,529,280	2,531,109
Other	1,787,448	1,356,070
Net assets released from time and purpose restrictions	60,000	60,000
<b>Total Support and Revenue:</b>	<b>85,090,738</b>	<b>81,961,731</b>

## EXPENSES

### Program Services

Mental Health, Drug and Alcohol	48,716,716	47,734,805
Intellectual Disabilities	25,885,162	23,599,325
Administration	10,550,529	10,025,744
<b>Total Expenses:</b>	<b>85,152,407</b>	<b>81,359,874</b>
<b>Change in net assets without donor restrictions before other items</b>	<b>(61,669)</b>	<b>601,857</b>

### Other Items

Change in fair value of interest rate swap	(282,529)	(34,006)
Gain on equity method investments	3,715,580	2,199,178
Unrealized gain (loss) on other investments	9,662	(18,873)
Dividend Income	148,082	57,703
Contractual adjustments	45,578	96,291
Contributions to capital	303,120	242,618
Total other items	3,939,493	2,542,911
Changes in net assets without donor restrictions	3,877,824	3,144,768

### With Donor Restrictions

Net assets released from time and purpose restrictions	(60,000)	(60,000)
<b>Change in net assets with donor restrictions</b>	<b>(60,000)</b>	<b>(60,000)</b>
<b>Total changes in net assets</b>	<b>3,817,824</b>	<b>3,084,768</b>

## NET ASSETS

Net Assets Beginning of Year	7,518,847	4,434,079
Changes in Unrestricted Net Assets	3,877,824	3,144,768
Changes in Temporarily Restricted Net Assets	(60,000)	(60,000)
Total Changes in Net Assets	3,817,824	3,084,768

### Net Assets Year End:

**11,336,671** **7,518,847**

## TOTAL REVENUE BY YEAR (in millions)

